PRAM Insurance Services, Inc. Shelby County Prescription Drug RFP Due Diligence Study 11/30/2007 Update and Finalized on 12/06/2007

Note this was completed formally reviewed and completed with appropriate corrections on 12/06/07. A Draft was first provided to the client on Friday November the 30th, 2007 "Subject To"

| | 7 | | Forecast for 2008 Plan | 8 Plan | | | | | | | | | |
|---------------------------------------|------------|------------------------------|----------------------------|---------------|------------|-----------------------------|----|---|---------|-----------------|-----|----------------|-----|
| | | Baseline (2007 Plan Year) | Year at Trend (no changes) | (no | Вагг | Barnett Benefits / Medco | | CICNIA | ţ | | | | |
| Retail | 4 | 00 667 600 0 | 00000 | 00000 | 4 | | | CIGINA | Expres | Express Scripts | | Medco | |
| Mail | * (| 7,701,022.00 | | 10,920,892.00 | A | 10,156,148.00 | ₩ | 10,163,984.00 | \$ 10,9 | 10,940,819.00 | 69 | 10.425 486 00 | 4 |
| Ti . i r | A | 1,985,077.00 | \$ 1,991, | 1,991,895.00 | 69 | 1,975,395.00 | 69 | 1.987.453.00 | | 1 988 542 00 | | 1 090 542 00 | - |
| I ofal Forecasted Expense at Cost | 64 | 11,892,699.00 | \$ 12,912 | 12,912,787.00 | 69 | 12 131 543 00 | 4 | 19 151 427 00 | | 00,37 | _ | 1,200,342.00 | 4 |
| Ranking based upon Cost | | | | | | 00.010,010.00 | 4 | 400.764,101,21 | | 12,929,361.00 | A | 12,414,028.00 | 69- |
| % Savings under Forecast | - | | 7007.0 | | | 7 | | 5 | | 0 | | 4 | |
| After Pohoto Cadia 1 4 1 . | + | | 8.58% | | | -0.06% | | ~90.0- | 0.0 | 0.00% | | 1.04% | L |
| Antel McDate Credit + Admin | - | | | | 69 | 11,224,962,00 | 69 | 11 457 512 00 | 110 | 11 066 420 00 | 6 | 1 1 2 2 | + |
| Key Ranking based upon Cost | _ | | | | | - | - | | | 00,429.00 | A | 11,544,750.00 | 69 |
| Specialty | L | | | | | 1 | | 5 | | 5 | | 4 | |
| Administration | + | | \$ 828, | 858,412.00 | 64 | 858,412.00 | 69 | 858,412.00 | 69 | 858,412.00 | 69 | 858 412 00 | 4 |
| Administration rees | 1 | | 3, | 3,517.00 | 69: | 2,834.00 | 69 | 228 634 00 | 4 | 3 517 00 | | 2 03 4 00 | + |
| Kebate | - | | \$ 975 | 975 375 00 | 6 | 000 415 00 | 6 | 000000000000000000000000000000000000000 | | 0,111.00 | 9= | 7,004.00 | A |
| Implementation Credit | | | | 20.00 | ₽ (| 702,413.00 | 9 | 922,559.00 | S . | 966,439.00 | 69 | 872,112.00 | 69 |
| Total | + | | | 1 | A | 76,850.00 | 69 | :4 | 69 | | US; | 76,850.00 | 69 |
| Count | + | | \$ 12,799,341.00 | 341.00 | 69 | 12,083,374,00 | 6 | 12 315 924 On C | | 12 824 851 00 | 6 | 10 400 4 70 00 | - (|
| Relative Rank | _ | | | | | 1 | | 3 | | 24,021.00 | 4 | 12,403,162.00 | A |
| Cost Differential based upon Forecast | - | | | | 4 | | | 2 | 5 | 8 | | 4 | |
| | - | | | | A | 715,967.00 | 69 | 483 417 00 | 9 | /OC C40 000 | 6 | | L |

10,018,412.00

Walgreens

1,914,187.00

11,273,201.00

-7.06%

99,520.00 758,918.00 12,131,613.00

667,728.00

SHELBY COUNTY GOVERNMENT OFFICE OF EQUAL OPPORTUNITY COMPLIANCE CONTRACT COMPLIANCE ELIGIBILITY CERTIFICATE

Tuesday, March 11, 2008

Company

WALGREENS HEALTH INITIATIVES, INC.

1411 LAKE COOK ROAD DEERFIELD, IL 60015

Total Number of Employees: 2749

Company Type:

Service

Pursuant to section 7(c) and 7(g) of the Shelby County Restructure Act of 1974, and Resolution #17, October 20, 1986 of the Board of Commissioners, the statistics submitted by this firm have been reviewed and determined:

to be in compliance with the standards set forth in Resolution #17 and therefore is eligible to submit bids for contracts with Shelby County Government. The following Contract Compliance Eligibility number has been issued for those projects estimated to be below \$250,000.00. This number must be displayed on the outside of each bid envelope. The first four digits indicate expiration date of this number (MMYY), after which a review will be required.

EOC Number: EOC-S-0508-11352

Expiration Date: Saturday, May 31, 2008

Mothers

Carolyn Watkins, Administrator Office of Equal Opportunity Compliance

SHELBY COUNTY GOVERNMENT OFFICE OF EQUAL OPPORTUNITY COMPLIANCE CONTRACT COMPLIANCE ELIGIBILITY CERTIFICATE

Tuesday, March 11, 2008

Company

EXPRESS SCRIPTS, INC.

ONE EXPRESS WAY ST. LOUIS, MO 63121

Total Number of Employees: 11221

Company Type:

Service

Pursuant to section 7(c) and 7(g) of the Shelby County Restructure Act of 1974, and Resolution #17, October 20, 1986 of the Board of Commissioners, the statistics submitted by this firm have been reviewed and determined:

to be in compliance with the standards set forth in Resolution #17 and therefore is eligible to submit bids for contracts with Shelby County Government. The following Contract Compliance Eligibility number has been issued for those projects estimated to be below \$250,000.00. This number must be displayed on the outside of each bid envelope. The first four digits indicate expiration date of this number (MMYY), after which a review will be required.

EOC Number:

EOC-S-0508-11295

Expiration Date: Saturday, May 31, 2008

Mothers

Carolyn Watkins, Administrator Office of Equal Opportunity Compliance

SHELBY COUNTY GOVERNMENT OFFICE OF EQUAL OPPORTUNITY COMPLIANCE CONTRACT COMPLIANCE ELIGIBILITY CERTIFICATE

Tuesday, March 11, 2008

Company

CT GENERAL LIFE INSURANCE COMPANY

1111 MARKET STREET

CHATTANOOGA, TN 37402

Total Number of Employees: 833

Company Type:

Vendor Service

Pursuant to section 7(c) and 7(g) of the Shelby County Restructure Act of 1974, and Resolution #17, October 20, 1986 of the Board of Commissioners, the statistics submitted by this firm have been reviewed and determined:

to be in compliance with the standards set forth in Resolution #17 and therefore is eligible to submit bids for contracts with Shelby County Government. The following Contract Compliance Eligibility number has been issued, which must be displayed on the outside of each bid envelope. The first four digits indicate expiration date of this number (MMYY), after which a review will be required.

EOC Number: EOC-VS-0208-10842

Expiration Date: Friday, February 29, 2008

Mortkers

Carolyn Watkins, Administrator Office of Equal Opportunity Compliance